



Vice-President  
for Knowledge Transfer  
and Partnerships

Aktenzeichen:  
VP4

Auskunft erteilt:  
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Mr. Denis Clarke  
European Commission  
DG Research & Innovation B2  
SDME 03/037  
B-1049 Brussels/ Belgium

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Münster, 10. Februar 2014

**Letter of Endorsement: Human Resources Strategy for Researchers**

Dear Mr. Clarke,


The University of Applied Sciences Münster, represented by its president Prof. Dr. Ute von Lojewski, welcomes and fully supports the project "Human Resources Strategy for Researchers" and confirms that the University of Applied Sciences Münster is willing to participate in this project.

Several of the general principles proposed in the Charter and in the Code of Conduct are already common practice at the University of Applied Sciences Münster. By endorsing the Charter and Code, University of Applied Sciences Münster recognizes the value of its principles and intends to apply them.

The endorsement by the University of Applied Sciences Münster is in line with its explicit policy to contribute to the attractiveness of research career in the European Research Area and developing excellent conditions for researchers at its own institution.

We look forward to the possibility of working together.

Sincerely,

  
Carsten Schröder

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